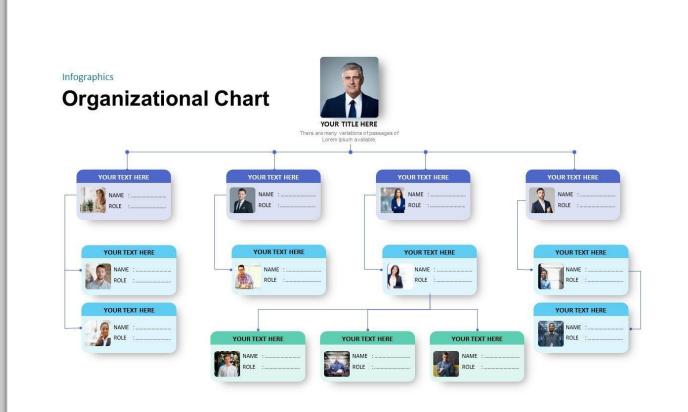




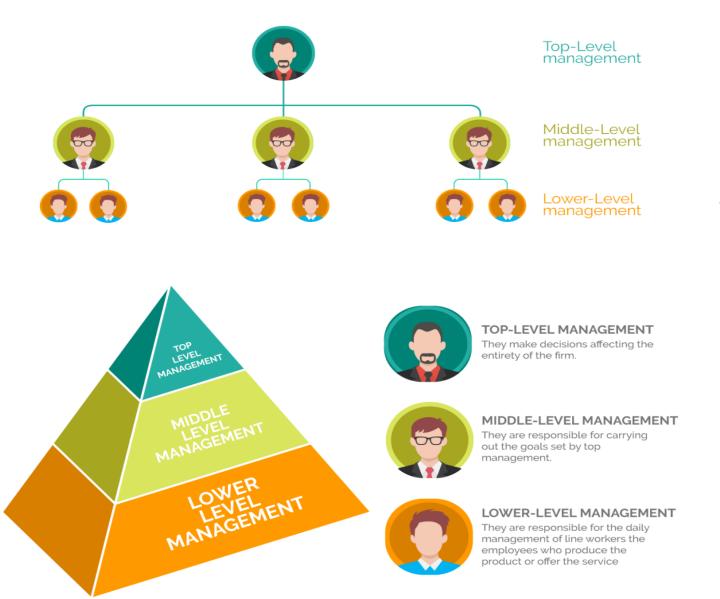


Principle No. 2: The Types and Roles of Managers within the Organization

- Every organization has an Organization Structure.
- Organizations contain frontline, middle, and top managers.
- Above the top management team are a CEO and a board of director levels.



Three levels of management



Principle no 2: The types and roles of Managers within an Organization



Activity

Outline an Organization Chart

- 1. What are the steps?
- 2. Create one for the organization you are working with
- 3. Share your 2 point of view(s) of the org. chart. For example, the plus point and the negative point.

15 mins

Principle No. 2: The Types and Roles of Managers within the Organization



Level 2: Reactive

Level 1: Ad Hoc & Static

Dimensions:

- Leadership
- Culture & Values
- Strategic Thinking & Planning
- Alignment
- Performance Measurement
- Performance Management
- Process Improvement
- Sustainability

What is your understanding of each of the dimensions?

Principle No. 2:
The Types and
Roles of
Managers
within the
Organization



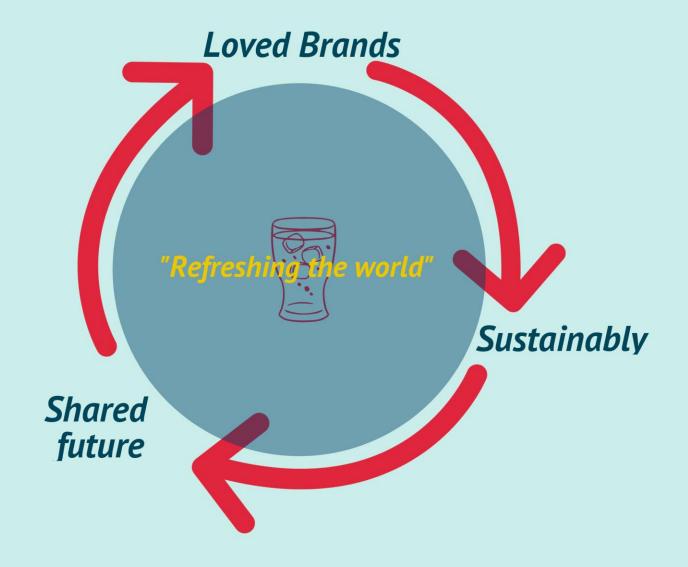
What Is Strategic Planning?

What is Strategic Planning

Take notes as the video is playing for discussion

- https://www.youtube.com/watch?v=VcWI3WVXmFk
- https://www.youtube.com/watch?v=-gcNK-1laiQ

Coca-Cola's Purpose is to "refresh the world. make a difference." Its vision and mission are to "craft the brands and choice of drinks that people love, to refresh them in body & spirit. And done in ways that create a more sustainable business and better-shared future that makes a difference in people's lives, communities, and our planet."



Jission & Vision

STARBUCKS COFFEE

Mission Statement



"To inspire and nurture the human spirit – one person, one cup and one neighborhood at a time"

Vision Statement

"The vision of Starbucks is to establish Starbucks as the premium purveyor of the finest coffee in the world while maintaining our uncompromising principles while we grow"

Starbucks Mission and Values

December 15, 2015 · 1 min read

STARBUCKS MISSION

To inspire and nurture the human spirit – one person, one cup and one neighborhood at a time.

STARBUCKS VALUES

With our partners, our coffee and our customers at our core, we live these values:

Creating a culture of warmth and belonging, where everyone is welcome.

Acting with courage, challenging the status quo and finding new ways to grow our company and each other.

Being present, connecting with transparency, dignity and respect.

Delivering our very best in all we do, holding ourselves accountable for results.

We are performance driven, through the lens of humanity.

Activity

1. Share your organization's Vision & Mission

2. What are the actions you observe that supports the Vision & Mission

• 15 mins

Principle No. 2: The Types and Roles of Managers within the Organization

Strategic Plan Hierarchy



When are you involved in **Planning Cycle** the process? Vision, Mission, Values Executive Guides Corporate Strategic Plan operational How to achieve decision superior **Business Unit** making and performance Goals and Targets performance management **Employee Performance** Plan

Quiz

Explain the 2 benefits of Strategic Planning for a company
 (2 points)

2. Share 2 concepts you have learned from the class today that you felt was important and relevant to your workplace.

(3 points)

Assignment for Week 2

Choose 2 dimensions of Management Roles. (1 point)

For <u>each</u> of the dimensions, identify which level you are performing (1 point) and explain or give example of why you identify yourself at that level

(4 points)

For <u>each</u> of the dimensions chosen, suggest one way you can improve your performance to the next level. (4 points)

Level 5: Continuous **Maturity Improvement** Level 4: Managed Level & Focused Level 3: Structured & Proactive **Dimensions:** Level 2: Reactive Leadership Culture & Values Strategic Thinking & Planning Level 1: Ad Alignment Hoc & Static Performance Measurement Performance Management Process Improvement Sustainability

Due: 20th Feb 2022

Final Project

- 1. Pick a concept that you have learnt from Business Management Course (2 points)
- 2. Define the concept in detail (6 points)
- Provide an example of the Business Management concept in the real world (6 points)
- 4. How can this concept be applied to your organization (6 points)

<u>Assessment</u>

- 20% written assignment due on 27th February 2022, before class
- 10% presentation on 27th February during class